
Meeting with the World Heritage Committee Delegations

Discussions on current and planned modifications and
enhancements to the World Heritage procedures of ICOMOS
20 January 2015

ICOMOS



WHC is a major tool for heritage conservation.

ICOMOS has always been and remains committed to the success of the Convention.

The need to improve the procedures through a permanent dialogue with the Committee and the States Parties

ICOMOS is the international organisation dedicated to furthering cultural heritage conservation

Founded in 1965,
Statutes 2014 18th GA
Association in France
(Loi 1901)
Annual budget 0,8 €

- Provides a forum for discussion and reflection,
- Links public authorities, institutions, professionals and individuals,
- Gathers, studies, and disseminates information concerning principles, techniques and policies for cultural heritage conservation,
- Encourages the adoption and implementation of int'l conventions, recommendations and other standard setting texts,
- Co-operates in preparation of training programmes,
- Provides institutional advice,
- Manages technical assistance projects,
- Establishes and maintains co-operation with partners,
- Provides advice and supports the implementation of the 1972 Convention.

Founded in 1965 / Latest amendment of statutes in 2014 18th GA / Association in France (Loi 1901) / Annual budget 0,8 m €

**In 110 National Committees,
In 28 International Committees, and
In 24 countries where a National Committee does not exist yet**

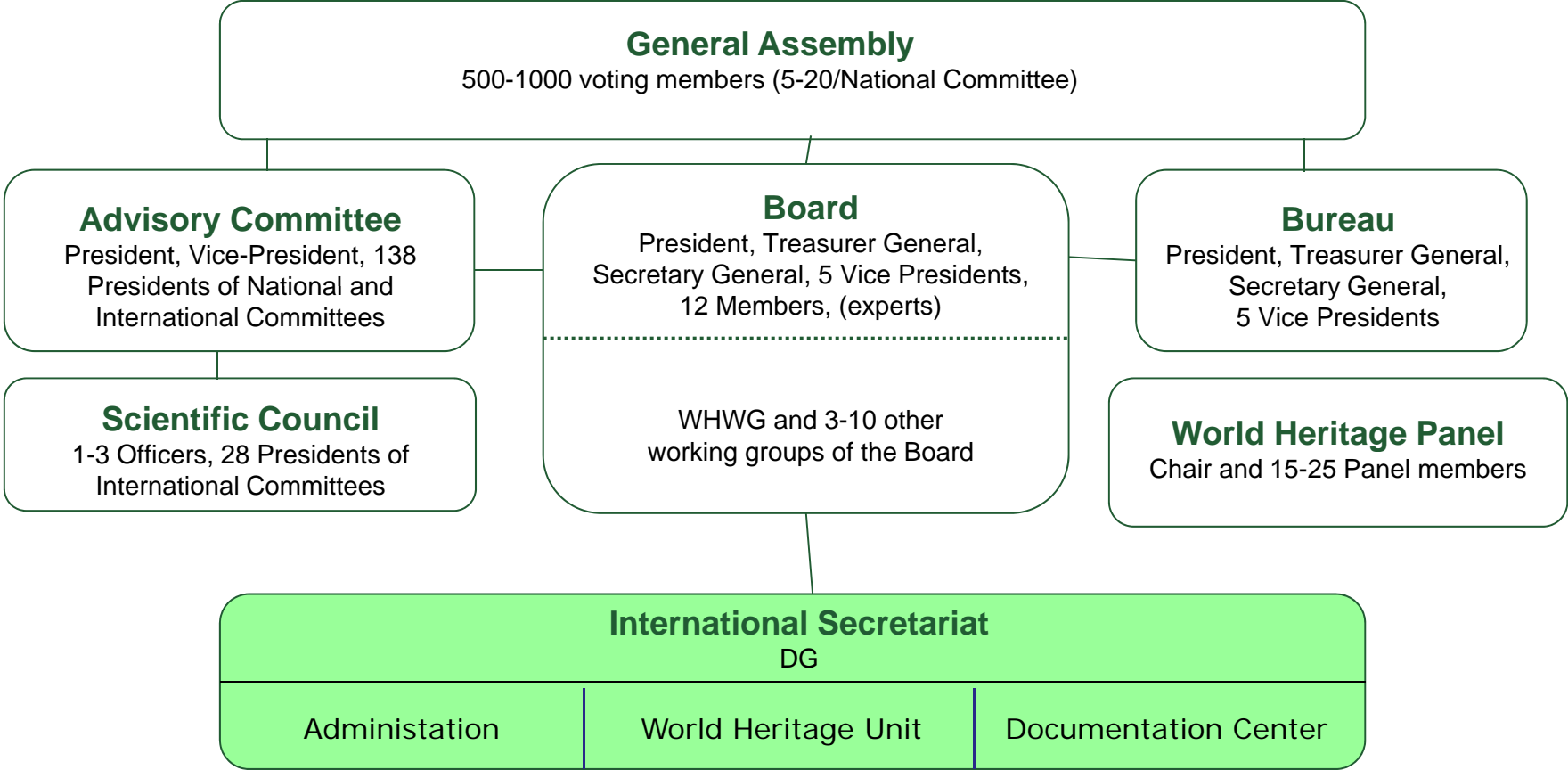
Three member categories:

- Individuals with expertise in one or more areas of conservation,
- Institutions and organisations with expertise in one or more areas of conservation, and
- Affiliate members;
- Honorary members' status is conferred by the GA.

Academy
Chair and 50 members

Conservation Centers
IICCX

Partners: ICCROM, UNESCO, 16
agreement and MoU partners



- Permanent staff: director, senior specialist, associate specialist, and assistant,
- Temporary staff: intern, 5 advisors on annual contract, 5 advisors on SOCs and RSOUV
- Temporary staff (on honoraria, travel & accommodation cost basis): 70 mission experts,
- Volunteers : 3 officers, 5 Bureau members, 265 experts (annually),
- Documentation Centre and the web site: documentalist and archivist's time 20 %,
- Service on the contractual tasks in EN - FR – ES.

- GA discusses resolutions on strategic directions, budget and program frameworks, (and on site related matters),
- Board implements the GA decisions, governs, prepares the proposal for the triennial program,
- International Secretariat administrates the activities and contracts, provides communication, documentation, coordination of development work and publications,
- World Heritage Unit coordinates ICOMOS' WH work and manages the WH contracts: evaluation processes of nominations and SOCs, ICOMOS publications on WH, and contributions to the OG and other work for the convention,
- Intl Secretariat Administration provides accounting, archiving and communication services, and infrastructure, publishes on WH (Thematic studies, Guidelines),
- Documentation Centre houses the evaluation documents and WH collection, welcomes visitors to the library, maintains the web site,

- WHWG develops the methods and activities for ICOMOS' WH work and makes proposals for the Board,
- Projects (currently Nature / Culture with IUCN, Rights-Based Approaches to WH Management with all AB's),
- Processes audited in 2008-2010, amended accordingly in 2011 – 2014.

- Provides tools for the development of ICOMOS policies concerning World Heritage,
- Coordinates ICOMOS participation and contributions to the WH events,
- Provides reflections on the developing work on WH,
- Coordinates the drafting of an MoU with IUCN,
- Contributes to ICOMOS projects on WH (thematic studies, RBA, Nature/Culture, ...)
- Makes proposals to the Board,
- Assesses the work of the Panel.

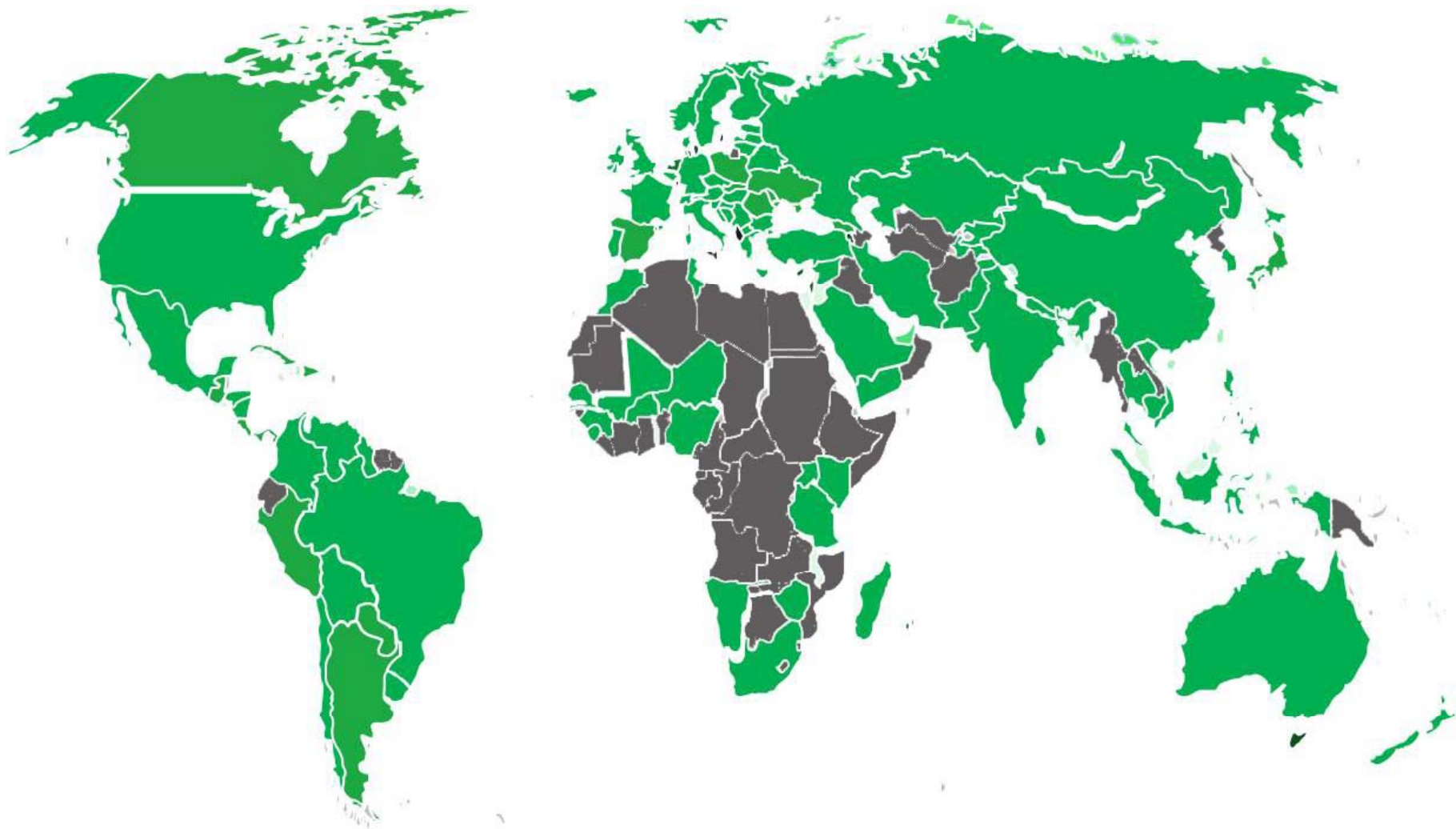
Multidisciplinarity

Cultural and geographic diversity

Wide range of backgrounds and experiences

Broad institutional representation

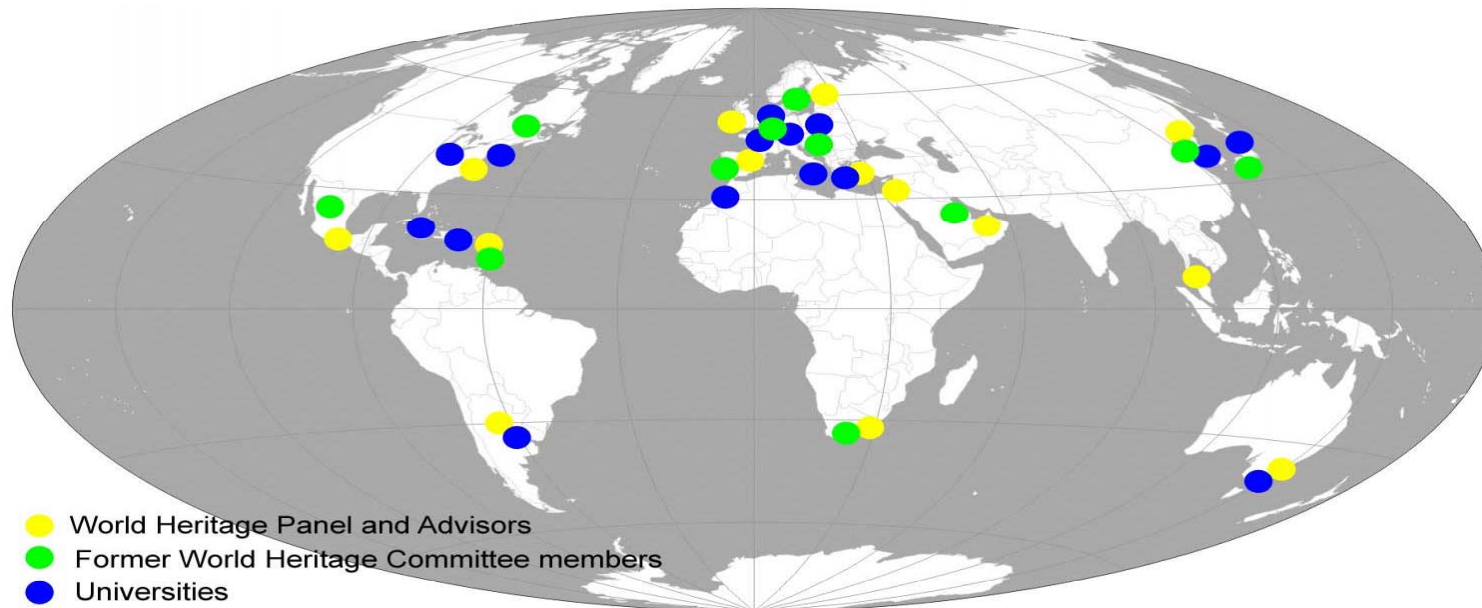
ICOMOS' presence in the world



● ICOMOS presence in the world
(Updated in 2014)

Some examples of indirect institutional representation in the panel

- Former WH Committee members from Bahrain, Barbados, Belgium, Canada, France, Hungary, Japan, Korea, Mexico, Poland, Portugal, South Africa, Sweden
- Sister organizations such as TICCIH, DOCOMOMO, OVPM
- Universities, such as BTU-Cottbus (Germany); CUJAE (Cuba); Mater et Magistra (Dominican Republic); UBA and La Plata (Argentina); École national d'architecture (Morocco), U Leiden (Netherlands); Kyushu, Ritsumeikan, and Tsukuba (Japan); Deakin (Australia); Columbia, UPenn, and Michigan Tech (USA); École de Chaillot and École d'Avignon (France); NTUA (Greece); Lublin Tech (Poland); Univ of Naples (Italy), Dongguk (Korea); et al



- Provides ICOMOS institutional opinion on the evaluation of WH nominations of cultural and mixed properties (in coordination with IUCN),
- Consists of 20 - 25 Panel members (depending on the nature and number of the nominations), current advisors, and WH staff,
- Representative on expertise of typologies and cultures, gender balanced, bilingual,
- Annual rotation of experts, triennial rotation of officers,
- Ethics: WH Panel Mandate, Policy for the Implementation of the ICOMOS World Heritage Mandate,
- Note, the development of the complexity of the nominations (serial and transnational).

Increasing complexity of nominations

Increasing range of sites whose OUV need deeper levels of research

Filling the gaps with properties supported by weak nomination dossiers

Tight schedule due to the calendar of activities established by the Operational Guidelines

Sequence of work per the 16-month annual calendar

	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J
Nominations arrive in ICOMOS																	
Mission Experts selected																	
Organize mission with State Party																	
Assign nomination dossiers to advisers																	
Deploy site evaluation missions																	
Request OUV desk reviews																	
Receive desk reviews and mission reports																	
1 st request for add'l information from SP																	
Select and invite panel experts																	
Receive information requested from SPs																	
Determine final panel composition																	
Advisers compile information for panel																	
Convene Panel																	
Request & obtain add'l info from SPs per panel decision																	
Finalize panel recommendations																	
Edit, translate, print & circulate final recommendations																	
Present recommendations to WH Committee																	
Next year nominations arrive																	
Mission experts selected; missions deployed																	

Regarding communications

- ICOMOS' mission
- Policy for the implementation of the ICOMOS WH mandate (English, French and Spanish versions)
- Terms of reference for the ICOMOS WH Panel
- Review of ICOMOS' working methods and procedures for the evaluation of cultural and mixed properties – The Tabet Report
- Threats to WH Sites 1994-2004: An Analysis
- Thematic Studies
- Report on ICOMOS WH Panel (2014)
- WH Site Visit report (a guide directed to ICOMOS members in order to allow them to provide informal reports or observations during visits to WH Sites)
- Gap Report

Regarding professionalism and thoroughness



Regarding costs

- Main contract is funded by WHF and adopted by the WH Committee annually and biannually,
- Devived in two parts: advisory services 75 %, monitoring services 25 %,
- Cuts since 2012: all development work (Thematic studies, Global Strategy), staff time, production costs, translation, slicing of all evaluations (nominations, SOCs),
- The evaluation cost covered by UNESCO for a cultural nomination (ICOMOS) is less compared to the evaluation cost for a natural nomination (IUCN).

The contract amount is determined by the budget approved by the World Heritage Committee.

In 2012, the total contract was for 702.000 €

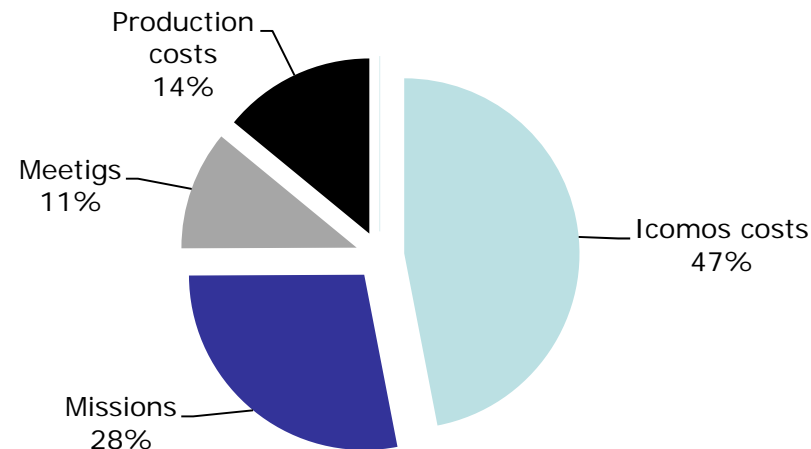
In 2013, the total contract was for 774.000 €

For 2014-2015, the biennial contract is for 1.400.000 €
(augmented by 92.000 € for unfunded/unforeseen costs)

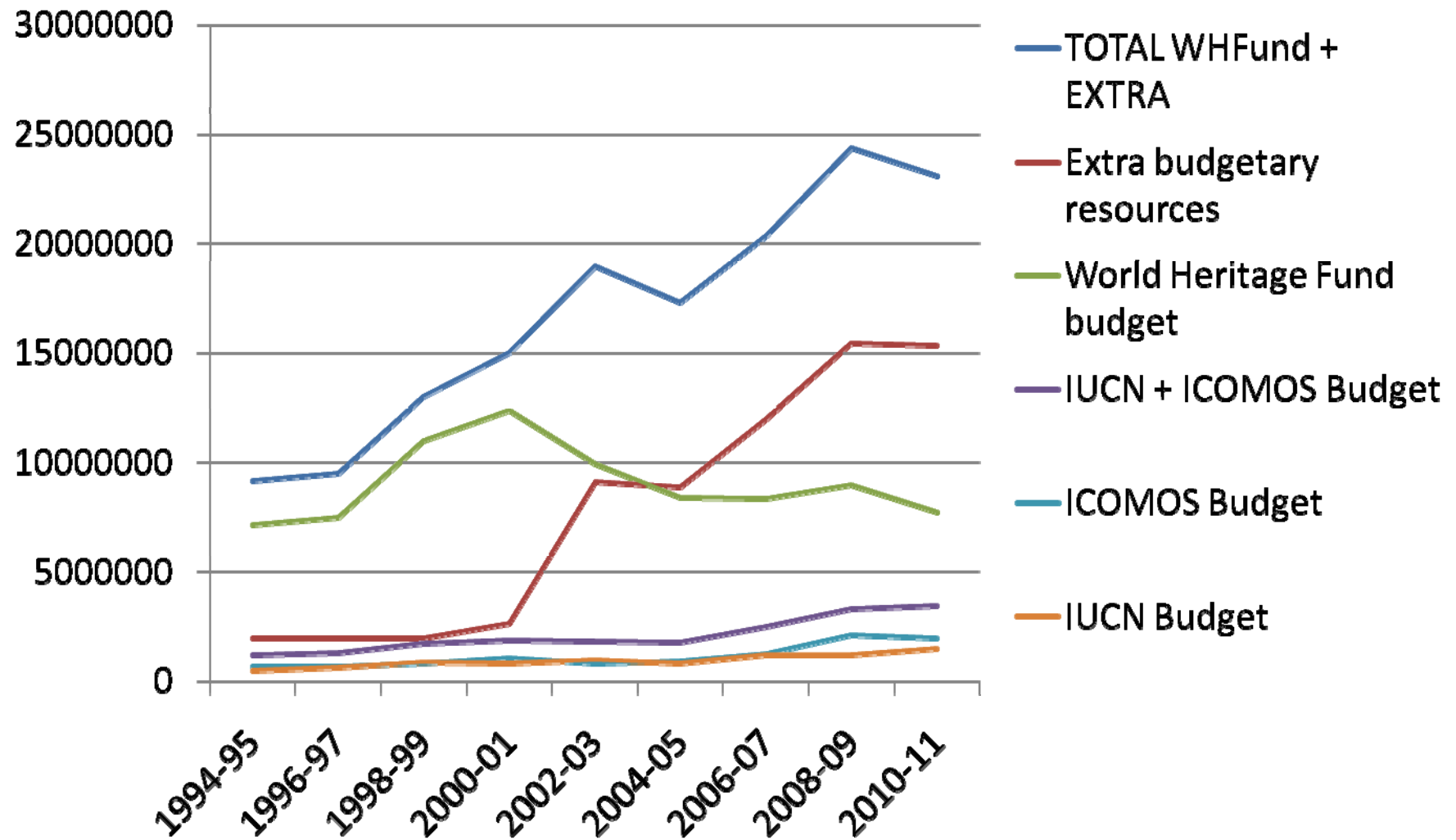
Every year, ICOMOS receives an allocation from UNESCO to cover the advisory & monitoring services for the WHC. 75% goes to advisory services, and 25% to monitoring services.

Its breakdown is as follows:

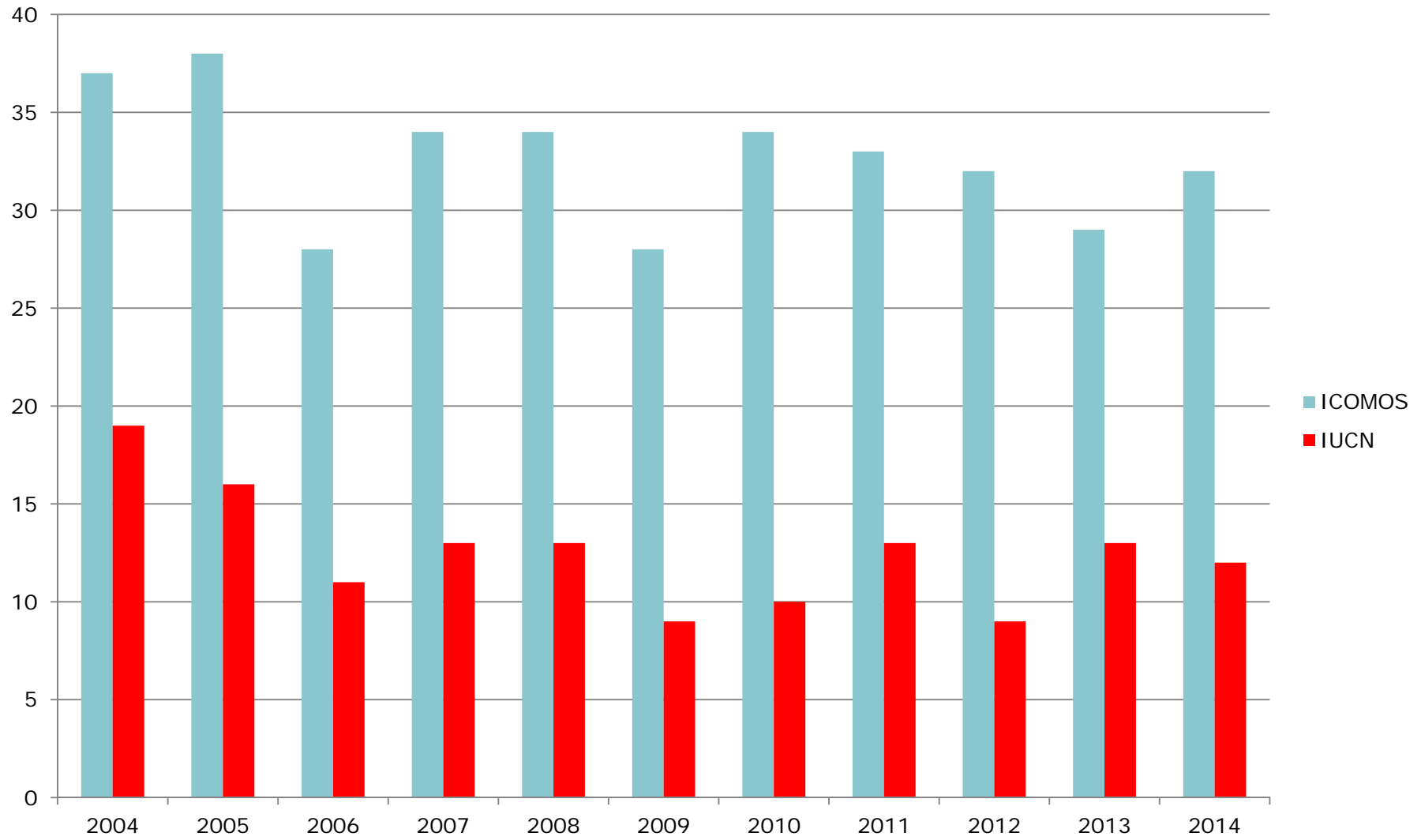
- ICOMOS costs 47%
- Missions 28%
- Meetings 11%
- Production costs (translation & edition) 14%



WH Budget evolution in USD

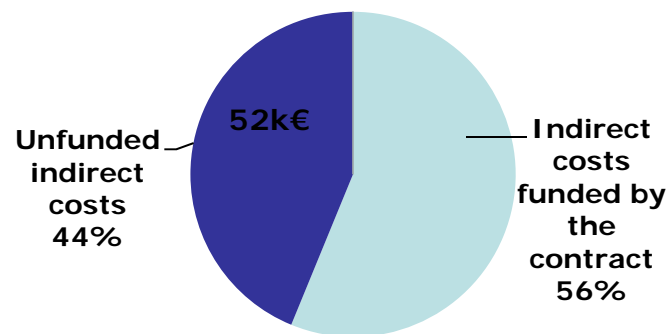


Number of Annual Evaluations



11% Overhead allocation of the WH contract (or 68,000€) covers only 56% of all the overhead costs associated, which add up to 120,000€ as follows:

- Support staff costs (50% accountant, 20% DG, 20% documentalist, 1 intern) 69 000 €
- Premises & Archiving (50% of rent, heating and maintenance) 36 500€
- Infrastructure (50 % of telephone, equipment and data maintenance) 14 500€



Unreimbursed travel and lodging costs of WH Panel Members:

- 20 Panelists @ 2,000 € = 40,000 €

Unreimbursed travel and lodging of Officers at the WH Committee Meeting:

- 3 Officers @ 3,000 € = 9,000 €

Other unreimbursed officers travel directly related to World Heritage:

- 2 @ 2,000 € = 4,000 €

VOLUNTARY CONTRIBUTION THIS PAGE: 53,000 €

Waived honoraria for preparatory work by 20 Panelists: 10 days at 300 € = 60,000 €

Waived honoraria for 6 panel evaluation days by 20 panelists at 300 € = 36,000 €

VOLUNTARY CONTRIBUTION THIS PAGE: 96,000 €

Regarding Panel and SPs

Changes already adopted by ICOMOS

- New Panel composition to achieve greater regional and cultural representation, per recommendations of the external audit by Jade Tabet.
- Early communication of recommendations of the Panel to nominating SPs, including recommendations for No Inscription
- Working as early as possible with SPs to overcome issues of referrals and deferrals in order to expedite inscriptions

- Explore ways to expedite listing of worthy properties by
 - Engaging nominating SPs,
 - Sharing and working with the SPs to address weaknesses identified in the nomination dossier by the Panel, and
 - Inviting SPs for face-to-face discussion with the Panel?

Regarding Advice

A joint ICOMOS - IUCN Unit to provide upstream, midstream and downstream assistance for:

- Early determination of the potential for OUV (for ex. in properties on tentative lists),
- Assistance with development of management structures,
- Solving state of conservation problems, and
- Solving issues leading to WH in Danger listing.

Thank You
Merci

